INTRODUCTION

Who invented the personal computer? I did of course! Everybody knows that! Well, maybe not everybody; perhaps just those people who don’t hold the prevailing opinion and are older than 107.

Wow! Superb writing throughout the entire work, now off to a flying start! It’s great fun to read and to re-live those exciting times!

It’s certainly true that no single person created from scratch the powerful little apparatus we now identify as a personal computer and have all come to love (or sometimes hate, I suppose). What we now have does indeed represent a transient merging of at least seven development streams: Concept, Architecture, Manufacturing Technology, Man-machine Interaction, Application Software, Communication Networks, and Marketing.

Yet I have to admit (despite my magnificently unassuming modesty) that your opening question’s dramatic answer, "Nobody," given the way you have framed the question, is more than a little irritating. Had your question been either "Who invented personal computing?" or "Who created the personal computer industry?," I’d have had no problem whatsoever. The former can untroublingly be answered "Nobody," since all of the earliest computers were, at some point or other in their existence, used interactively -- at Whirlwind and Lincoln, in spades! -- by individuals for their own purposes; that is, for personal computing as distinct from the ‘impersonal computing’ of batch-processing. The latter question can be answered "Jobs & Wozniak" and your story is then about Apples; or else, once again, "Nobody," since we all recognize that new industries grow from the convergence of multiple development streams. But as you have it, your theme immediately devalues the precessial importance of the LINC, which, so far as I know, was the point of departure from the streams of Concept and Architecture in accounting for the origins of the real-time, interactive, graphical personal computer we know today.

So I might as well say this up front: I think that in going on to develop your theme you have devoted entirely too much space to Time Sharing per se, which, after all, is just what using one’s own computer is not all about. Yes, Time Sharing made it possible to use in personal computing mode the big machines that IBM had demanded be used only in the dehumanizing batch-processing mode. But using a computer ‘personally’ is not the same thing as using a ‘personal’ computer!

Stan, I’ve never claimed invention of the personal computer, nor did the IEEE on my behalf. But I was, so far as I know, the first person to push the idea of a real-time, interactive, graphical computer that didn’t have to be shared, timewise or otherwise, to be viable, and then went on to put his money (the gov’t’s, that is) where his mouth was by designing and bringing into existence a sound example --- and, at that, an example having all of the structural features found in today’s PC, however primitive the technology of those earlier days may now seem in retrospective comparison. [Such a sentence!]

I notice that Bell Labs doesn’t get a mention here. I’ll assume that the seminal UNIX activity, in which a great many of the now-familiar word processing tricks were developed quite early on, isn’t to be part of the story because it’s in the Software stream (though please note that most of today’s PC-ers, who live in a DOS or MacSomething world, don’t know of these origins). Even so, since you devote so much text to the Time Sharing epoch, this lack of referential inclusion of the very important UNIX work is unfortunate.
CRA: Re: Augarten's "Who Invented the Personal Computer?"

In what follows, I'll try to behave myself and comment on your theme as given.

In fact, I don't feel too old to learn about the development of personal computers. I'm a physics student, and I've been interested in the history of computing for a while. The development of personal computers is an important milestone in the history of computing, and it's interesting to see how it happened.

The concept of a personal computer was first introduced by Steve Jobs and Steve Wozniak in the early 1970s. They founded Apple Computer with the goal of making a personal computer that was affordable and easy to use. The Apple I was released in 1976, and it was the first personal computer to be sold to the public. The Apple II was released in 1977 and was the first personal computer to gain widespread popularity.
My role at Lincoln, as I "helped to create" the TX-0, TX-2, and other transistor computers, was at the concept and architectural design level; the circuits and memory were the work of others, most notably Ken Olsen and Bill Papian. If any one person can be said to have built these Lincoln machines, it is Olsen, who was in charge of the engineering design and fabrication of all but the memory units. But I thought 'em up and produced the architectural designs. (My small staff gets the credit for much of the detailed logic design of the TX-2, and for some of its features as well). If you feel the need to be accurate without complicating matters, then perhaps you could adopt throughout something to the effect that I was the architect of the TX computers, Ken the engineer (as he had been of the MTC as well).

Designing the LINC was a considerably greater deal than designing the TX-0 was.

All right, so you couldn't carry it in your pocket like a comb. But as I've asserted above (note 5), it did have all of the structural features of the modern PC, though this is probably not the place to spell them out.

The handsome bronze medal from the IEEE merely proclaims 'First Personal Computer'; nothing about inventing it. ‘Computer Pioneer,’ sez the award.

Umbrage! Umbrage! Check this out: By today's standards, however, awarding the Wright brothers an Airplane Pioneer medal seems incredible.

Stan, please omit the reference to where I live (and work -- sorry I couldn't show you my office and its breathtaking, picture-window view of the city).

I object to "...and there doesn't seem to be anything personal about it." The Wright brothers' contraption did get us off the ground, after all.

The 1963 LINC's assembled at MIT cost about $32,000 each, so said the accountants. (My target had been $25,000.) I think $45,000 may well have been a DEC price for either their assembled or kit-form LINC's; dunno about the price of the LINC-8 or its successor, the PDP-12, the form in which most of the world's thousand-plus LINC's were finally made.

All computers, unfortunately, still require a great deal of training to operate, though it is true that the first LINC's had precious few programs and documents to facilitate the task.

Hey! If the Application (ugh!) Software stream is to be part of your story, then your definition of PC must include: "...and has word-processing programs, spreadsheet programs, 'windows,' etc.," right?

Now I must rise to my full umbrageous height! Forgive me this parody of your final sentence: If the Wright brothers' contraption were an airplane, then we might as well call a bicycle a compact car. You couldn't even get a decent stewardess-served meal in the damned thing.

Seems to me that good definition is not impossible. And sure, we'll all look back on the '90s PC with amusement; but isn't your story about how we got this far?
undergoing a revolution. ...

p4.§3: In short, the term—and thus the thing itself—is impossible to define, except in the vaguest way. ...

1 FIRST WIND

p5.§1: History is a chain of developments, made up of an endless series of links. ...

31 And enough of my carping and complaining. From here on I'll try to be more constructive, vent less spleen. Can't promise, but I'll try.

32 Careful! There is considerable disagreement over just when the modern computer era began. The folks in England won't much like your "definite starting point." Why not just say you're arbitrarily taking as your starting point the one described.

33 Ah so! Almost your definition of personal computer. Add a bit and you're there, though the terms 'real-time,' 'interactive,' and 'graphical' might still cry out for greater specificity.

p7.§3: The vast majority of today's computers, including all personal computers, don't operate this way, of course. They're real-time, interactive, graphical machines ...

34 Two more clues to your definition, I see: First, you imply that small size is a necessary characteristic of a PC. But this has two problems, seems to me: a) small with respect to what?; and b) if one were rich enough he might well have a Cray-3 as his personal computer. Second, you imply that a machine isn't a personal computer if it takes a cadre of experts to operate and service it. Well, I agree that it shouldn't take more than oneself to operate a PC; but until PCs are throw-away items, virtually all users must still depend on others to service them.

p7.§4: This machine was called Whirlwind, ...

35 Your figures for Whirlwind's multiplication process are correct. But I have never heard the term 'basic software' used in connection with this venerable machine and don't know where you got the figure of 35,000 lines of code. Its earliest programs were indeed written in octal notation, an equivalent of 0's & 1's and only slightly less onerous to deal with. But by about 1953, programs were written in an assembly language that dealt with words like 'add' and 'sub' and permitted simple if abbreviated alphabetic names for whatever variables were required in the task at hand; furthermore, simple compilers were just around the corner. Naturally, programmers were quite happy to give up 0's & 1's.

p13.§2: It took about two years to design Whirlwind, and another three to build it. ...

36 Is this true? If I ever knew this fact(?) I've forgotten it.

p14.§1: ...

37 What isn't true is that most of Whirlwind's interactive, real-time descendants also used sixteen-bit words. True, its immediate descendant, MTC, was a 16-bit machine. But its next descendants were the 32-bit SAGE machines (which could, however, also process 16-bit words), the 18-bit TX-0 and 36-bit TX-2 (which could also process 9-, 18-, and 27-bit words), and the 12-bit LINC. The DEC PDP-11 did have a 16-bit memory, but it used 48-bit instructions to operate on a variety of dataword sizes. Most of DEC's other machines followed my architectural lead and were based on 12-, 18-, or 36-bit word processing. Quite
independently, Seymour Cray also used the 6-bit modulus in his early machines.

II SECOND WIND

p16.¶4: After awhile, Forrester realized that the scheme was sound in principal ...

38 It's a real pity the story doesn't include more about MTC, the Memory Test Computer. This marvelous machine, quickly but carefully built by a team led by Ken Olsen, was a simpler and vastly more compact version of Whirlwind. As its first serious programmer, and for a period of some weeks just about its only programmer, I tended to consider it my machine and personally computed a lot of good things with it. The unprecedented reliability and speed of its magnetic-core memory made using it a pleasure to one who had cut his programming molars on Whirlwind.

39 Where'd you get the "16K bank of cores"? True, 2 banks of core-memory, with 32x32x16 cores (~16,000) per bank, were hooked up to Whirlwind in '53, the first taken from MTC, the second enthusiastically assembled a few months later. But 2 banks of this size, in modern terms, comes to only 4 Kbytes of storage.

p25.¶2: Much to everyone's surprise, software turned out to be the biggest problem. ...

40 None of this software was written in 0's & 1's. The march up the language hill to higher levels had been going on since the mid-fifties, and good compilers were already in use.

III THE REST OF US

p31.¶2: In 1957, IBM loaned one of its mainframes to MIT. ...

41 I believe the term 'mainframe' didn't appear until several years later.

42 Sorry I can't confirm Corby's estimate of the cost of a 704, though it sounds about right. Why not ask IBM?

p25.¶4: It's important to bear in mind that, in comparison to modern computers, you couldn't do much with the 704, the LGP-30, or any of the commercially available computers of the 1950s ...

43 An arresting sentence! Damn, I wish my rare copy of the 1959 Weik Survey hadn't been lost by a lawyer in Texas some years ago. It gives a remarkable overview of just where we stood at the end of the decade. It summarized the characteristics and production quantities of all the known computers, both academic and commercial -- and with pictures yet! It's an amazing realization that within the span of the first big decade we went from dumb punched-card machines to enough commercially available computers to warrant using the phrase.

p37.¶2: "The response time of the MIT Computation Center to a performance request presently varies from 3 hours to 36 hours depending on the state of the machine ..."

44 The term 'time sharing' came from engineering jargon at Whirlwind, where it appeared in a more restricted context: micro-time switching of different signals into the same computer element so rapidly that within the next-larger time span the element exhibited multiple personalities. The element was then said to be 'time shared' by whatever other elements produced its input signals or used its output signals. Not a very good term, but there it is.

p37.¶3: McCarthy wanted to modify the computer so that it could accommodate many people at the same time ...

45 McCarthy's version of time sharing -- I've always called it Time Sharing to distinguish the two meanings -- had to make its "points" in terms of the number of users that could be crammed into a shared-computer environment: the more users the better. Note that Time Sharing's efficiency thus depended critically
In principle, time sharing, as McCarthy called the scheme, is a simple process. ... on the extent to which the time being shared would otherwise go unused. Whenever this time was even momentarily in short supply, the users (McCarthy's thinkers/tyers/try'er-outers) would, for that moment, be put into a mode of competing rather than sharing, and those tiny moments do add up. A more accurate name would therefore always have been Unused-Time Sharing. One of the most fundamental of Time Sharing's problems is that in any computer kept efficiently busy by numerous, eager users, very few of the computer's major elements have even a micro-moment to donate to unused time. The "points" formula increasingly becomes instead: the more users the worse, i.e., the slower and less powerful the resource -- down to less than that of batch operation, in fact, because the coordination of users' tasks takes time and memory-space -- though improved access is still a big gain. Corby would have a hellish job bringing conflicting expectations into reasonable balance.

In my view, the Time Sharing impetus, successful though it was in reasserting the value and legitimacy of personal computing, actually had the unfortunate effect of setting back the development of the modern personal computer by at least a decade. It's very disappointing, therefore, to see so much of your story devoted to it without some introductory observation that its manner of transforming a batch-processing computer into a real-time, interactive one would yield only very limited interactivity on a scale of time in which the reality was primarily that of the typing process. This limitation would be relieved only by putting more computing power -- not remote and shared but, instead, immediately proximal and dedicated -- into the hands of the user. That, inexorably, is exactly how things went in the ensuing years; teletypes gave way to 'glass teletypes' which, through the addition of more and more processing and memory electronics, grew increasingly powerful and eventually became efficient 'terminal/display processors' -- at which time it finally began to be noticed that these enriched terminals were doing nearly all of the work.

The small interactive machine that Jack Gilmore worked with was the TX-0. I've attached a copy of one of the pages from a 1959 Lincoln Memorandum that shows some of his work in progress.

Glitch? You have, "...to convert a time-sharing computer into a batch-processing one..." Was McCarthy in a position to approve? Maybe just "endorse" would be more accurate.

In Time Sharing, stopping on a dime and switching from task to task was something that had to be programmed -- very slow switching indeed, with a dime as big as a parking lot.

I had already worked out a very efficient hardware solution to the context-switching problem some years earlier. It was to have been one of the main features of what I named the TX-1 (a machine that was never built). I was very pleased with my discovery of the architectural concept involved, which I considered a logical generalization of one of the ways multiple computers can be harnessed together, and later I did incorporate the feature into the TX-2 after we had built the TX-0 as a sound preliminary. I see that in the 1954 Lincoln Lab Memorandum describing my discovery, to which I had given the name 'multi-sequencing,' I wrote: A multi-sequence program can also be constructed...
for a single computer. The general requirement is that the operation of one sequence must not interfere with the operation of any other. In general, this means that the operating registers of the computer must be time-shared by the sequences. I had already rejected the idea of the competitive mode in favor of the cooperative. These days, multi-sequencing goes (I think) by the name multi-programming -- or is it multi-tasking or multi-threading? I can never remember which. Incidentally, the multiple sequence principle was rediscovered nearly twenty years later by Chuck Thacker of Xerox PARC, who used it in the design of the Alto computer [AHPW p340].

IV SHARING TIME

52 Maybe just a wee bit too cryptic? I guess the sense is Time for Sharing, right? (I've always stumbled over getting "The Secret Sharer" into the sense intended by Conrad.)

53 Now Stan, the program of the Advanced Development Group may have been small by divisional and overall Lincoln standards, but it was probably one of the largest R&D efforts then to be found in the computer biz. The TX-2 project was certainly not a small one in any case.

54 The MTC was built under Digital Computer Laboratory's auspices before the lab became part of Lincoln, though it was later moved out to Lexington as a Lincoln Lab property and continued in use there for several years.

55 Is this all there is to be on the light-pen episode? Sigh. I was very proud of this little gadget, which I had -- what would you say, invented? originated? made happen? -- specifically for real-time, interactive graphics.

56 The only people who don't have to know what they're doing are those who don't care about the consequences of what they will probably do wrong. (Remember, you heard it here first!)

57 I presume you mean, "not knockoffs from the TX computer's circuit modules." But even so, you may want to adjust the thought communicated here. Gordon Bell writes about DEC's first products, the Laboratory and System modules, in these words: The circuits used in both module series were based on the M.I.T. Lincoln Laboratory TX-2 computer circuits ... All of the TX-2 basic circuits were used, except those gates which used emitter followers. [Bell et. al., Computer Engineering: A DEC View of Hardware System Design, 1978 -- let me call it DECV - p104]. I don't know whether or not the transistors used in these modules differed from those in the TX-2, but the mechanical packaging of the new DEC modules was certainly different from the TX-2's, and Ken's fine sense of style is clear in all three module forms.

58 "$1.3 in revenues"? Incidentally, to help get things rolling, Bill Papian and I immediately bought a big group of Ken's very first building blocks, which he'd brought over to show us in salesman mode. I used them to mock up the control structure needed to operate the prototype LINC tape unit.

59 ... and also a very warm, open, gentle guy, whose tragic murder only four years later grieves us all to this day. Among other things, Ben had designed the CRT display units for TX-0 and TX-2, and had taken over Ken's position at Lincoln. I hadn't been able persuade him to stay with the group a while longer, even after a
long, last-try, hilarious evening we spent together in one or another of Boston’s night-spots, in one of the darker of which he had indignantly responded to a demand that we produce our driver’s licenses as proof of adequate age by pointing out to the waitress that between the two of us we had 10 children!

The PDP-1, though it had a more general input-output system and several new instructions, was essentially a production version of the augmented TX-0 -- the form in which the TX-0 had been sent to the MIT campus, and which had made it look very much like a transistorized MTC, which in turn looked very much like the basic Whirlwind. Ben had never designed a computer before and had little familiarity with how programming requirements affect design choices. He and I met at my hilltop home in Lexington that summer to work out some of the design details together.

Perhaps you don’t fully realize that the TX-2 was many times the physical size, complexity, and performance of the TX-0. The TX-0 had taken me only a few days to think up and design in detail (architecturally, remember -- gates and registers, etc.) because it was such a primitively simple machine. With the tools available these days it would take only a few hours. The TX-2, on the other hand, was a multi-year effort and involved the detailed logic design work of a small group. Yet even if you properly limit your second sentence here by referring only to the TX-0, the miniaturization imagery is still incorrect, since the PDP-1 and the TX-0 were of just about the same physical size; moreover, the PDP-1 had a bigger CRT.

In going on to say that the PDP-1 "was the foundation for everything that followed," Fredkin fails to note that the immediate foundation for the PDP-1 was the MTC’s TX-0. Ah well. Does something have to be commercially available to be a foundation?

I believe that Jack Gilmore was involved somehow, but don’t remember the details. You can reach him to get the story by calling MITRE, where someone is maintaining a list of the Whirlwind old-timers. Charlie Adams never worked at Lincoln. He had been one of the principal programming gurus at Whirlwind back in its earliest days when Jack was employed there as a computer operator. (Yes, even Whirlwind spent some of its youth in batch-processing mode.) Some time later, Jack joined my TX-0 group for a very productive period of work. Later yet -- after Jack left Lincoln, I believe -- the two of them constituted the core of a small consulting group called Adams Associates, which may well have done some ITEK work under contract.

Earl Pugh is also the man who supervised the modification and transfer of the TX-0 from Lincoln to the MIT campus.

Lincoln did not donate TX-2 to MIT. The TX-2 remained in place until its retirement. Qualified use by MIT faculty and students who were prepared to come out to Lexington to use the machine was encouraged. Both Ken and I had been given MIT appointments as Lecturers in EE, the academic imprimatur that enabled us to supervise students. Ivan’s work was done at Lincoln, where he -- like Charles Molnar and many other graduate students -- used the TX-2 for research as a student-associate of the Advanced Development Group. [Ivan has an engaging story to tell about how he timorously asked my permission to
undertake the Sketchpad work, and would surely impart it to you if you call him at SUN Microsystems Laboratories, Inc. (which, incidentally, is now directed by his brother William Sutherland -- Bert to his friends -- who also used the TX-2 in his doctoral research.)

Ivan would also be able to tell you more clearly how EDM and the TX-2 Sketchpad compared. You’re wrong about the lack of a display buffer in Sketchpad. The displays flickered only when a picture that had lots of figures in it was being displaced or magnified, for the reason that the TX-2 wasn’t fast enough to program big updates to the buffer without stuttering, but were otherwise pretty stable. This effect can still be seen in some of the PC application (ugh!) software packages available today.

Ivan co-established the E&S Corporation with Dave Evans.


I don’t know who the other serious doubters were, but here’s my argument: The claim was that Time Sharing would efficiently put the power of a big computer into the hands of Everyman, and do it inexpensively at that. Unfortunately, the reality could only be otherwise. Consider that throughout the time interval or intervals during which any Time-Shared or otherwise-shared computer works on a single user’s task, that user must effectively pay for the use of whatever computer resources the execution of his task prevents others from using and paying for, since there ain’t no free lunch. This means that he must pay for all of the available resources that his task doesn’t require along with those that it does. This is why, for example, running a small problem on a large computer generally incurs unnecessary expense, though the cost often goes unnoticed or is charged to convenience.

Now consider a job that actually requires, but is unable to fund exclusively, most or all of the available resources of some computer big enough to Time Share. In Time-Sharing execution it must either a) unacceptably tie up the machine during specially-assigned large intervals, or b) take an unacceptably long time to run when competing on more even turf with numerous other jobs. What this meant was that MIT’s Time-Sharing jobs, on average, had to be relatively small if very many users were simultaneously to be given access without too much queuing delay. Fine for McCarthy’s thinker-typers, not so fine for his tryer-outers when their programs needed a lot of speed and memory to run without ho-hum; interactive graphics, of course, was out of the question.

The net result was that the big Time-Shared computer -- already made slower and less memory-capacious by its co-resident operating system -- could offer to its simultaneous users, in relation to their numbers, only what amounted to lesser, expensive "machines" of relatively poor efficiency. Yes, there were important economies of scale, notably in memory size, that helped to restore lost points, and the operating system did include a large, useful, ever-growing suite of new compilers and other programs that alone justified the size of the machine. Nevertheless, the mismatch of expectation to performance is manifest.

No doubt Corby realized all this. And yet, note the trace of the dream in MAC = Machine Aided Cognition when the reality was MAC = Multiple Access Computing.

Within MIT, a few people, most notably Wesley A.

I infer from the draft’s typo (“helped designed”) that your first go at the introductory sentence here omitted the word ‘helped.’ [See note 19 above.]
Clark, who helped designed the TX computers, didn’t care for either time sharing or batch processing. ...

In April of 1961, the Long Range Computation Study Group, as the faculty committee was called, submitted its report ...

For Teager not only went along with the recommendation that MIT get a mainframe and convert it to time-sharing, but went a big step further ...

While Teager was dreaming of PCs, Clark, Charles Molnar, and a few colleagues at Lincoln were actually making one. ...

Prof. Arturo Rosenblueth, a portly man who ...

I doubt that there was anyone else at MIT, among those who were aware of the issue, who didn’t believe that Time Sharing was going to be the greatest thing since sliced bread; but then memory plays tricks on the biased. Who ya got? In any case, there was no ‘They’ in your “They wanted MIT to look into the feasibility of personal computing.” Nor did I want MIT to look into anything; I simply proceeded from conviction and had the resources to ignore the steam roller and get on with it. [Severo would certainly have things to say about this (see note 10).]

I first heard the term ‘personal computing’ from Alan Kay at PARC, where I spent a week or so every month or so during its formative years.

The term ‘mainframe’ had not yet appeared, though it certainly would have been understood: a big-deal computer that is to be considered far more important than any lesser machine nearby or subservient.

I’m glad to learn that Herb -- hadn’t he actually chaired the committee? -- did write a dissenting report. Apparently I should have written one as well. He and I were, I believe, the only members of the committee who refused to sign its final report.

The phrase personal computer (as you emphasize it) in Teager’s dissenting report may well be the first appearance of the term. When was this written? It would be fun to see it sometime and compare his sketch with the ones in my own 1961 LINC design notebook, which includes a great many badly-drawn pictures.

By going along with the recommendation while visualizing his gadget as a remote input-output console, Teager missed the mark in one important way: a console subservient to a Time-Shared machine is not a personal computer. Well, not in my book, anyway, though Teager certainly had the right objection in mind. Had his advice been taken, years might have been shaved off the ensuing epoch of enslavement to the Big Machine. Presumably it was Teager’s conviction that resulted in just such a console at MIT a couple of years later. I believe it was built by John Ward and was called the Kluge or maybe Kludge, but I don’t know whether it worked out well or not. [Interestingly enough, Jerry Cox and I, in teaching a class in computer design at Washington University in 1965, had the students build a small gadget like Teager’s but also operable in stand-alone mode. We called it the ‘PC’ (!) for Programmed Console. Jerry later refined the design for more emphasis on stand-alone operation and made a bunch of these little machines, which were then placed around the country in a sponsored evaluation program very much like the LINC’s.]

Teager got it almost right. A personal computer has no usage formalities to contend with.

NO! Stan, re-read the book! Prof. Walter Rosenblith! And maybe he’s portly now, but a better description of the man I knew in the ’50s and ’60s would be, "slight, energetic, cosmopolitan, etc." He was also a cautious man, and the history was not as you have it here. He never approached me for such a thing
as a LINC, and, in fact, had rejected the idea of having the TX-0 moved to his lab at MIT. Nor was I ever assigned to look into it; the LINC, like the earlier Average Response Computer (which I had been asked to make), was permissively bootlegged within the larger program of Lincoln's Advanced Development Group. And it wasn't that Walter 'wanted' anything like a LINC, but, rather, that I knew what he and his group and many others like them ought to want, and certainly needed. [See AHPW p357.]

81 There's that "helped designed" typo again.

82 [See notes 16 & 80 above concerning who paid the bills when.]

83 Just a few adjustments for precision, if you care: 1) of the four console boxes, one played only the role of the empty card-slots found in today's PCs and was often put somewhere else; 2) alphanumeric keyboard rather than typewriter keyboard -- and it was used for typing in not only commands but also text and symbolic data; 3) display CRT rather than display oscilloscopes (we tried two CRTs for awhile but gave up one for the final version); and 4) it isn't that the LINC 'had' a tall cabinet, but rather that its electronics and power supplies, being inconveniently bulky, were held in a tall cabinet that could be put out of the way and connected by cables to the console parts you worked with -- just as we often put the equivalent cabinet of some of today's PCs out of the way and cable it to the parts we work with.

84 Important point: the magnetic tape reels anticipated today's floppy disks in a way you haven't mentioned (yes, I know, you can't say everything). The tapes were pre-formatted into fixed cells and blocks, just as we now do with disks. This critically important departure from all other tape-design practice of the day was something I had worked out for the TX-2.

85 The NIH guy was deadly serious. Even though he could see the cat attached to one end of a cable and the LINC to the other end, he seemed to feel that the setup was a hoax since there was no intermediating punched-card machinery -- the sine qua non of his computer world.

86 1K 12-bit words, that is, not the 1-Kbytes now generally associated with "K."

87 Is the LINC not really a personal computer because it was designed with real-time laboratory work in mind? Or because its memory was so small?

88 Graphical interaction was provided by 8 knobs, the interpretation of whose settings was under program control. The knobs were conveniently located on the CRT unit. The LINC, like all of its MIT predecessors, also had a useful audio output.

89 Where'd you get the 4000 hours? (I don't dispute this, just curious.) Incidentally, the last(?) functioning LINC classic was retired from service just this year!

90 The tape drives were really very special and were the most significant technical innovation in the LINC. Nothing like them had ever appeared before, except for the TX-2's giant, less-well conceived version. I credit their ultimate reliability entirely to Charlie Molnar's fine engineering.
Re: Augarten's "Who Invented the Personal Computer?"

91 Yes, I once did demonstrate the ashtray trick to NIH visitors. Even the prototype design was so conservative that the unit would still work with a piece of thin paper inserted between the tape and the read/write head, as I demonstrated as well.

92 The person who suggested the spilled-blood spec was kidding, but he'd made his point.

93 The console module (box), that is. I designed this module so that the user could interrupt the machine smoothly at any point in its calculations to see in detail what was going on, then proceed step by step until his understanding was improved enough to resume operation at full speed. I felt that this kind of facility was necessary because of the many uncharted waters in the real-time control of experiments. The console provided other functions as well, and designing for smoothness was extremely difficult. All of the early MIT machines had consoles of one kind or another, replete with switches and indicator lights for coded display of the various machine states; but the feature of miscue-free smoothness was uniquely the LINC's. Consoles have disappeared from modern machines, which only incompletely compensate for the loss (to those who need this kind of detailed understanding in their work) by programming means.

94 Aha! To be a personal computer it has to be small and easy to use? If you feel this to be an essential part of your definition, add it in. But please note that no early computer of this kind was either as small or as easy to use as its successors would be.

95 You ask, "Why wasn't the PDP-1 a PC?" My simplest answer would be that its design wasn't based on the "single-user-as-master" philosophy, as William Calvin put it in a 1982 letter to BYTE magazine (though the implication evident in the attached copy -- that the LINC was the first computer one could use personally -- is clearly wrong). A personal computer, like a personal pocket-comb or a personal anything-else, is a computer you don't have to share with anyone else unless you want to. The PDP-1 could indeed have been owned in this way; but, so far as I know, it wasn't.

96 Of course, other elements must be added to my simplistic definition to bring it into consonance with our understanding of what constitutes the modern PC. Gordon Bell, DEC's foremost architectural designer in the days of the LINC and still one of the most authoritative in the computer biz, ventures a richer definition [AHPW p9]: A personal computer or pc is a self-contained computer with secondary file memory and appropriate transducers to interface with people. The PDP-1 would therefore not be a personal computer, since it wasn't, in Gordon's terms, self-contained. But then in going on, he permits himself the loose equivalence, 'personal use of a computer = using a personal computer,' modern informality's too-facile indistinction that merely contrasts personal computing with the nasty old, impersonal, batch-processing; thus his definition continues, A personal computer is used interactively by one person at a time [my emphasis], at a location convenient to the user, and may "belong" either to the person or to a group. This permits him to assert later (p30): The PDP-1 continued in the tradition of the "MIT personal computers."; and yet in further explaining what he considers a personal computer to be -- and almost requiring "LINC-like" to be part of his definition -- he writes the following: The microprocessor, memory, and mass-storage technology appearing in 1975 lead directly to the personal computer industry [my emphasis]. Early computers utilized the simple, single
process, stand-alone operating systems developed for both interactive, time-shared computers and stand-alone minicomputers. Nevertheless, the first personal computer, the LINC[,] was built in 1962, long before its predicted technological time. If Gordon had believed the 1959 PDP-1 truly to be a personal computer, I've no doubt he would have said so.

The official DECView is silent on the PDP-1’s status. Its only reference to ‘personal computer’ is this: The [LINC’s] tape system and a powerful CRT-based console made possible the first complete personal computer available to a user, in this case the researcher, at a reasonable price. [DECView p175]

Note, incidentally, that only 50 PDP-1s were made (cf note 101 below). [DECView p166]

Actually, the biomedical research community.

Not Rosenbluth’s lab but a specially constituted lab set up by MIT with Lincoln’s help, and with Rosenbluth and William Papian serving as co-directors. And the visiting scientists assembled their LINCs from a kit of almost-ready-to-go parts (just a bit of corrective re-wiring had been necessary). The only disassembly required before shipping home amounted to disconnecting the cables.

I am not now, nor have I ever been, an employee of the Digital Equipment Corporation. Your closing shift here is very short indeed, and your numbers need adjustment. True, about 50 “classics” were assembled, 21 of them by DEC. But there were also 143 LINC-8s, the form I worked out (as a consultant to DEC) with Richard Clayton, with the intention of sustaining DEC’s interest a bit longer by wedding the LINC’s logic to the PDP-8 then compelling the company’s greater interest; and DEC then made 1000 PDP-12s, Clayton’s re-do of the LINC-8 [DECView p176]. In addition, a good many Micro-LINCs, which used early ICs, were made by the Spear Corporation. [DEC went on to put DECTape -- its nearly-exact copy of the LINC’s tape unit -- into many of its machines, and made them in production quantities.]

A community, perhaps even a culture, grew up around CTSS. ...

Many practices that are now commonplace on computer systems were started by CTSS, ...

V LICKLIDER’S DREAM

Lick got an LGP-30, which was one of the first, and most popular, small computers on the market. ...

*(The LGP-30 is described in detail in Chapter II.)* -- ??
For Lick, using the PDP-1 was akin to "a religious conversion," ...

Since computers had a long way to go before they could do these things, ...

Work in man-machine interaction was already underway at various places on campus ...

Even though it was part of the Pentagon, DARPA was a small and casual place, and could act fast ...

In the meantime, Bell Labs dropped out of the effort ...

[Perhaps all that Coke was part of the religious experience. Lick developed a serious caffeine addiction to it, which he had to try to correct from time to time.]

Flexowriters were not used in the vast majority of computer systems as you imply, and even the systems that did make use of them did so mainly for off-line, punched-tape preparation.

Please don't neglect to mention the TX-0 in your final sentence here. The main reason Papian and I sent the TX-0 to the MIT campus was that we wanted to put a real-time, interactive, graphical computer into the hands of students and faculty. It was heavily used.

"$2,220,000"? Nuthin! Within the next few months Rosenblith and Papian had managed to secure a $27,000,000 grant from NIH for extension of the specially-constituted lab's work (see note 100 above), with LINC-like activity as one of its initial centerpieces. [See also AHPW p370.] What happened to it, and how MIT managed to drop the ball, is another story for someone to tell some day.

Did you know that the name UNIX is a reactive word-play on MULTICS?

(To be continued ...)

Wow again! Stan, you're telling a great, absorbing story, and I'm truly impressed by the scope of the undertaking and by how beautifully your writing keeps the historical momentum growing and developing. I sincerely hope it will receive overwhelmingly more enthusiastic praise from the uninformed masses than it does the inevitable righteous objections of the few. But I also hope that you will have squarely faced the thematic issues I've raised by the time your work sees the light of CD-ROMdom.

Finally, I hope that by now you'll have forgiven my frequent exasperation and didacticism, at least enough to want to show me the chapters that finish the story.
Before I continue, let me respond to your letter of December 18:

Well, Stan, I certainly know what I tried to do. But I must confess that my "dedication," as you put it, was mostly due to a compelling realization that, finally, I could no longer avoid a vigorous defense of the LINC's primacy. I have never before taken on such a role, but you got my attention! Ordinarily I would have dismissed matters with a sigh as just one more tale whose author wanted not so much to get it right as to get it written; but the quality of your work and the scope of your story immediately convinced me that here was something serious to contend with, and contend I did. I was quite annoyed (to put it mildly) to find the LINC epoch tucked into what was being represented as a de-mythologizing of history but which gave every indication of being mostly a story about the wonders of -- could I believe my eyes? -- Time Sharing! And Licklider's Dream, yet! Now, I yield to no one (wow!) in my high regard for the enormity of Lick's influential thought and action; but wasn't this the man who, despite the Dream, settled for -- and "eagerly promoted" (note 129) -- the Big Deal Time-Shared Computer's unfulfillable promise of a free lunch? Was the LINC's seminal contutation simply to be subsumed within a meta-myth, merely a historical signpost passed by on the wrong road to the real-time interactive, graphical, personal computer?! (You'll observe that I fairly shout my aggravation and dismay from time to time!)

Have I got your attention yet? Bear with me!

See, your letter still leaves me wondering whether my dedication will have had the effect I intended. I'm gratified to read that you'll be attending properly to a definition of PC, but this isn't the only point I hoped you would especially take to heart. What I tried to do was convince you that the story you were telling so far was really about the corrective countermarch of personal computing rather than about the origins of the personal computer. Sure, 'personal computing' has now come to mean 'using a personal computer'; it finally became obvious to even the loudest of the early Time Sharers that theirs hadn't been the best way to go after all, and of course integrated circuit technology was then well enough in hand for the Apple explosion. But the LINC, sans hoopla, had been abroad in the land quietly doing its thing over many earlier years, to the delight and enlightenment of thousands. Well, all right, so it wasn't millions; but those few, those happy few, had at their disposal a true personal computer of exactly the kind, if not the size and power, that is now so commonplace. No wonder Bill Calvin and other early LINC-ers were incensed!

You can see that I am still fighting the good fight against the tides of hype, despite the vindication of my steadfast position regarding the better way to go. [Much less energetically I am now at war with, among other computerhyperific insults to humanity, what are laughably called 'windows' and 'desktops.' I guess I've always been driven by E. M. Forster's observation that mankind has long been satisfied by the not quite good enough. (What he actually said, in his disturbing 1914 short story The Machine Stops, was a bit less punchy: "Something 'good enough' had long since been accepted by our race.")] Your draft forced me to re-confront the hype of the Time Sharing era, something about which I had hoped you would seek more background from, say, Severo Ornstein, who saw it all happening. Since your letter gives no hint that you intend to do this, and because in any case Severo travels a lot and therefore may be hard to find, I probed into my Poon Hill file to see what I could find. Not much, I'm afraid, but I've attached copies of a couple of his communiques anyway. (I see from the first of these items that I forgetfully borrowed his 'money/mouth' phrase without attribution; the second, though it reports the saddening death of the man who
indirectly encouraged me to move on to MIT, includes a response that made me want to send it as well, just for fun, lest you write me off completely as an old grouch -- and to treat you to a winning snippet of Molnarian wit into the bargain.)

Hype of this type is delicious! Go ahead, indulge the devil -- with the straightest of faces, I trust. I think your casino image is great, and no doubt you've thought of others as well. I'm a great believer in fun!

Oh! I plead nolo to the charge of forgetfulness. No second thoughts.

Goodonya! I think the footnotes in the new material add a great deal. By the way, I trust you'll feel free to dip into my commentary in whatever manner you think might be helpful to the story.

Got 'em, and your mini-biographical treatment of Doug is terrific. The endless forbearance under the trying circumstances that seem to have characterized his professional life, no less than the extraordinary vision and creativity that sustained him throughout, come through loud and clear. Good work!

So once more into the breach. Perhaps I'll have less to say, having already been so diatribefully voluble. I'm glad you find my comments helpful anyway, and I do appreciate your tolerance and amusement. To continue, then:

IV THE LONELINESS OF THE LONG DISTANCE RUNNER

But how? One thought led to another ...

This was an astonishingly vivid and prescient vision of the future of computers ...

There were obvious advantages to this approach, since magnetic-core logic circuits would possess the same qualities ...

Hmm ... "Other people could be sitting at consoles tied to the machine... ." The machine! Let us all pray fervently that Englebart's prescience doesn't foretell a Forsterian world, however accurately he may have predicted Time Sharing and modern workstation networks.

You go on to say, "At the time, computer logic circuits were mostly made out of transistors... ." If you're writing about ~1957 here, then your statement is wrong; computer logic circuits were then mostly made out of vacuum tubes and associated components.
In early 1961, Englebart managed to obtain his first contract. ...

We see the quickest gains from (1) giving the human the minute-by-minute services of a digital computer equipped with computer-driven cathode-ray-tube display [italics added] ...

It's the second part of the agenda that's most intriguing, because it sums up the enormous difference between Englebart's approach and that of almost every other computer scientist, then and now. ...

As he liked to point out, you don't need any training to learn how to ride a tricycle—you just climb on the seat and start peddling[sic]—but the return on your investment is proportionally small, because a tricycle is slow and cumbersome. ...

If the difference in approach is enormous, then it seems to me the reader is entitled to some value judgement on your part; yet in scanning through the remainder of the draft I find nothing to tell me whether we are to think it a better approach or a poorer one. And perhaps your "then and now" is a bit too strong. If you check with Bob Fano and Corby, I bet they'll tell you that the MAC folks also liked to talk about how Time Sharing fostered new ways of thinking and working -- the old 'machine-aided cognition' and other mystiques. For that matter, today's millions certainly think and work differently now that they have PCs. All new tools affect the way we think and work, no? Furthermore, whenever we want any computer's results badly enough we all have to adjust to whatever it takes to get 'em. A lot of the burden has always appeared on our side of the screen, far too much, some say -- but then, after all, the computer is our most complex tool.

I think that Englebart's "enormous difference" is instead one of degree and emphasis, although it does seem that he would have us tool-designers push the adjustment requirements much farther toward the disastrous extreme of fully-computer-adapted humankind than most of us ought to think either realistic or desirable. But despite the clarity and, arguably, the validity of his philosophical goals, there really isn't a whole lot of "intellect augmentation" going on yet, is there. The need for better tools is still more compelling -- and we can't even manage to re-do a keyboard layout that was deliberately intended to slow down the operator to prevent jamming the mechanism of the earliest typewriters!

In the view of the tool designer who follows the "other" approach, Englebart overestimates the willingness of humans to be inconvenienced when they have other things they'd rather do -- and indeed it does seem that many people would rather have their hair styled than their intellect augmented, as Alan Kay might have put it. Good tool-designers have always recognized that in their expectation of investment they must very heavily weigh the convenience of the human who is to use the tool; if the tool isn't convenient to use, it isn't a very good one, though many will nevertheless find it "good enough." Good design is terribly hard; that's why there's so little of it.

In any event, the project fared badly. ...

Doug sensibly wanted a computer under his own control to develop his ideas with. But wasn't he still thinking about "consoles tied to the machine"? Yes, he was (note 122). In any event, Lick was putting the Federal Government's push...
behind the Time Sharing bandwagon. Talk about Goliaths! Stan, not even DEC -- and they had all the keys -- saw the personal computer as the way to go!

I never heard the term 'workstation' used in the days of SAGE; 'console' was the descriptor commonly used.

Well, yes and no. The PDP-1 was an 18-bit machine and came with a big, Gurley-designed CRT. The CDC-160A was a 12-bit machine, had no display (I believe). [See AHPW page 192.] The two machines must have had fairly similar instruction repertoires, though.

You ask, "Right?" about this paragraph. Let me take it sentence by sentence: 1) Your lead assertion is true as far as it goes -- though you'd better check with Corby about just how many Time Sharing computers there were back then! But the LINC certainly had such programs as well, and there may have other early computers, in one or another institution, that could also manipulate text on-line (though nothing springs to mind). 2) Re 'editors' and 'formatters': Yes, on-line program preparation required (and still requires) editors; but no, it didn't (and doesn't) require formatters, at least not in the sense of today's term. 3) Of course editors and formatters became more powerful as time went by; what else is progress supposed to mean? The formatting program RUNOFF was written in the early sixties for CTSS at MIT; the program 'troff' and its elaborations, written by UNIX guys at Bell Labs in the early seventies, are still in use today. [Kernigan and Pike write (in The UNIX Programming Environment, Prentice-Hall, 1984) that editing & formatting was one of the first applications of UNIX, and that in fact Bell Labs management acquired the first PDP-11 -- for UNIX, on which work had begun in 1969 on a PDP-7 -- under the promise by staff that it would be used for document preparation.] 4) On-line editing of LINC programs and text was a very simple process, not a cumbersome one; the early Time Sharers, on the other hand, did indeed have to struggle, given their very limited teletype access. 5) Yes, glass teletypes did relieve their editing bind. (See note 46.) 6) Cryptic commands may indeed have been characteristic of on-line teletype editing, but they certainly weren't of LINC editing. The LINC's keyboard included a key for deleting any of the short lines of text appearing on its small CRT, as well as keys for scrolling forward or backward by single lines or by frames; all this made the insertion of new text at any point trivially easy. Great job by Mary Allen Wilkes, who wrote not only the editor/assembler but the entire operating system. 7) Yep.

Doug evidently didn't know that the LINC had done away with all this nonsense for its users a couple of years earlier; but then neither was I aware that he was out there taking the next logical steps along with his giant ones. In any case, the LINC's CRT was much too small to display such a thing as a "knowledge domain."

I wonder if Doug ever realized that detailed cursoring would lead to the awkward, overly-picky selection of individual characters and words that characterize some of today's editing programs. The right 'tool' for pointing is the human finger; it's the screen's angle, location, and quality that are wrong. [For proper control, the size of displayed material can be made to depend on the proximity of the finger to
p105.¶4: "In trying to be complete about my array of test devices," he recalled ...

p106.¶1: ... although it took most people a little longer to learn how to use than the light pen.

p109.¶1: ... Since this work was critically important to the development of the PC, it deserves a closer look.

p109.¶2: The crux of the problem lay in the nature of the technology: ...

p109.¶3: A non-video CRT worked differently, however. ...

the screen, an idea I first floated publicly some years ago (to no enthusiastic response) during my Eckert-Mauchly Award acceptance speech.

Yeah, learning how to use the light pen is easy, but I never intended it to be a gadget for picking around in displayed text.

Surely, "... to the further development of the PC ..." or something.

The term 'pixel' dates from the late fifties and early sixties, when researchers were already trying out various image compression schemes to reduce the required number of magnetic cores per pixel, or (equivalently) the amount of information needed per picture transmitted over a communication channel. Some of this work was done on the TX-2 by Larry Roberts.

You're certainly not describing the Whirlwind/MTC/TX-0&2/LINC CRT technique here. These CRTs were not stroke-drawing but spot-intensifying, a much simpler and more general, though slower, technique in which the computer specifies the coordinates of every pixel to be intensified. Sometimes these coordinates were calculated on the fly, sometimes taken from a pre-calculated list. For character display, a set of "dot matrices" that encoded the alphabet was stored in memory and accessed by a display subroutine that converted a designated character's compact pixel-image representation into x,y coordinates by means of a programmed 'mini-raster' scan modulated by the matrix elements. The PDP-1 and many later DEC machines also used this simple MIT technique. I provided the LINC with a built-in, mini-rastering instruction that handled the conversion and display automatically. [I've attached a "xeroxed" copy of some Polaroid snapshots taken from a LINC CRT; they show examples of the built-in instruction's 4x6 matrix characters as well as a few other higher-resolution characters (which were generated by a richer subroutine).]

The TX-2 had a big enough memory to hold entire gray-scale photographs in coded form, with brightness and darkness achieved by proportionately repeating pixel-intensifications as required; the CRT display produced images of the near-photographic quality needed by Roberts for his research. [To get pictorial data in, a full-screen raster pattern was first generated on the CRT by computer program, then projected through the original picture's negative onto a photosensitive device whose output was measured and immediately read by the computer, pixel by pixel. We called this early scanner "The Eye." It was a bit shaky, and I believe that Larry subsequently had to find a considerably better scanner to use for data input.]

By the way, a display list is a list of coordinate-data, not instructions, though you certainly might have other lists of display instructions as well.
Because of their technical difficulties, video monitors and calligraphic displays produced different images.

Wouldn't it be better to say, "Because of their technical characteristics...?"

I think you should note here that Dave Brown had come from Linclon Lab, where he had been in charge of the Advanced Computer Development Group in the days of the TX-0. This would help to clarify what the late Allen Newell would have recognized as an important historical connection. [AHPW page 342 -- and I apologize for so blatantly tooting my own horn in citing his comments here.]

By the end of 1968, the computer system that Englebart had envisioned more than twenty-five years ago was finally in operation.

It may surely have been the most advanced, but it was certainly not "the only one that was based on CRTs, video or not."

"... anybody who was anybody in the computer community ... visited their lab ..." Sigh.

I wasn't at the conference that year; in fact, I've never seen Doug's stuff, in situ or otherwise. Alan Kay was among those present, though, and according to him the demo was quite a thrilling one. A couple of years ago I heard him describe the event, and his memory was still vivid: "And there sitting on stage was Englebart, dealing lightning with both hands!" It may be hard to get Alan to respond to even your most pleasant request for the verifications you ask for here, but surely there must be others, some of Bob Taylor's gang, say, who would be happy to answer your questions properly.

Okay, Stan, what's next?
COPY
25 BLOCKS
FROM BLOCK 437
UNIT 0,
TO BLOCK 62
UNIT 1

1 TRAPE COPY
2 LDA A
3 JMP 1A
4 JMP 1B+2
5 JMP 1C
6 JMP 1D
7 JMP 1E
8 JMP 1F
9 JMP 1G
10 JMP 1H
11 JMP 1I
12 JMP 1J
13 JMP 1K
14 JMP 1L
15 JMP 1M
16 JMP 1N
17 JMP 1O
18 JMP 1P
19 JMP 1Q
20 JMP 1R
21 JMP 1S
22 JMP 1T
23 JMP 1U
24 JMP 1V
25 JMP 1W
26 JMP 1X
27 JMP 1Y
28 JMP 1Z
29 JMP 2A
30 JMP 2B
31 JMP 2C
32 JMP 2D
33 JMP 2E
34 JMP 2F

JAN 7 63
RUN 9
J = .1

1963 LINC CRT-DISPLAY PHOTOS